# Curriculum vitae



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## Personal Details

**Name** Joerg Sattler

**Year of birth** 1971

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**Qualification**

**Apprenticeship** 1989 – 1992

Jean Mueller GmbH, Elektrotechnische Fabrik (electrical equipment)

Industrial clerk

**University** 1993 – 1997

### Major subjects business studies (with business IT)

### Degree Title master’s degree in business economics

### These Title Data Warehouse und Decision Support system in bond departments of financial institutions

## Languages

### German: native speaker

### English: good knowledge because of several international SAP project and support

### Spanish: basics

## Work Experience

Since 1999 Business Consultant

*Branch:* Mechanical engineering, Chemical Industry, Service Provider

*Topics:*

* Sub project lead SAP Finance: Team lead for the rollout of an SAP template system for Sales and Service Units in Eastern Europe.
* Implementation of SAP R/3 CO, FI, SD (Conceptual design, Customizing, Training, Support and Project management)
* ABAP/4 developments (Modules FI, CO, MM, SD, PS)

1997 – 1999 *Company:* PricewaterhouseCoopers Consulting GmbH

*Employed as:* Consultant

*Branch:* Financial services

*Topics:*

* Implementation of SAP R/3 FI/CO (Conceptual design, Customizing, Training, Project management)
* Implementation of Controlling Concepts for Financial Service Companies with SAP R/3 CO

1992 – 1992 *Company:* Jean Müller GmbH

*Employed as:* Industrial clerk in personnel department

*Topics:*

* Implementation of Software package (DALOG Wages & Salaries) for payroll of non union-rate employees
* Support of payroll and statistic systems
* Tasks of an industrial clerk in personnel department

## Knowledge

## Knowledge of SAP

* S/4 HANA Finance Experiences from one S/4 HANA implementation for a small entity
* CO: Certified for mySAP.com (resp. Release 4.6)  
  Experience from several project since 1997
* (Implementation and developing of interfaces and additional programs, user-exits and so on)
* Cost Center Accounting (OM-CCA)
* Order and Project Accounting (OM-OPA)
* Activity Based Costing (OM-ABC)
* Profitability Analysis (PA)
* Profit Center Accounting (PCA)
* Product Costing (PC)
* FI: Experience since 1997
* General Ledger (GL) (w/ SD & MM acct. determination)
* Accounts payable (AP)
* Accounts receivable (AR)
* Asset Accounting (AA)
* ABAP/4: Experience from several project since 1997
* Interfaces
* Reports
* ABAP/4-Queris
* User dialogs
* SEM: Certified for mySAP.com (SEM Release 3.0)
* SD: Experience since 2005
* Branch: Services
* Complete SD processes for Services
* IM: 1 year experience from one project and support experiences
* Master data
* Budgeting / Planning
* Settlement
* PS: 1 year experience from one project and support experiences

- Master data

- Result Analysis and Settlement

- Customizing (CO parts)

* IS-Bank: Basics
* TR – TM: Basics

## Other IT knowledge

* SQL: Experience from several project since 1997 within ABAP/4
* DALOG (HR): 3 years experience in implementation and support
* Borland Paradox: 3 years experience
* Cobol: Basics
* MS Access: 3 years experience
* Office products: experience since 1991

## Branches

* Mechanical engineering
* Financial services
* Chemical Industry
* Service provider

## Methods

* Scrum
* ZGPM (method for Project management by Coopers & Lybrand)
* Summit R/3 (International method for Implementing SAP by Coopers & Lybrand)
* Modelling of functions, data and processes

#### Summary

The major issue is to design and implement financial processes in SAP R/3 and mySAP.com. This contains not only the functions that are given with SAP but also developing custom made functions with ABAP/4. Most experience exists within the modules CO, FI and ABAP/4 and the dependent business concepts (Roles: Sub project lead, Consultant and Developer).

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| **Client: World market leader for printing machines / graphic equipment**  **Branch: Mechanical engineering**  **Period of time: 2000/11 still ongoing (not always fulltime)** | | | | |
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| **3rd-Level-Support for the Sales and Service Units (worldwide)** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | | 2009/01 – ongoing CO  Consultant Analysis, Conceptual design, Implementation   * Contact for the integration of logistic modules (Sales, Service Management, Purchase) into Controlling * Analysis, Conceptual design, Implementation of small enhancements * Support in case of issues with the SAP template system * Coordination of all ABAP/4 developments for the SAP system of the Sales and Service Companies worldwide | | |
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| **Preparation of CO-PA to „Legal COS“ (Chang P&L to cost of sales format) – Phase 1** | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues | | 2023/11 –2024/04  CO  Project lead IT, Consultant, Developer Analysis, Conceptual design, Implementation  Deutsch und Englisch   * Implement first changes to prepare P&L reporting based on cost of sale format * Change CO-PA implementation to IFRS reporting requirements for cost of sales reporting * Adjust CO-PA reports * Adjust posting processes |
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| **Closing Sales & Service Unit Slowakia** | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues | | 2023/05 –2023/11  CO  Consultant, Developer Analysis, Conceptual design, Implementation  Englisch   * Migrate Slovakian vendor and customer into Czech entity * Check and enhance VAT process for Eastern Europe (incl. tax date) |
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| **Merge Sales Unit Eastern Unit with Sales & Service Unit Austria (Upstream Merger)** | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues | | 2022/07 –2022/12  CO  Project lead IT, Consultant, Developer Analysis, Conceptual design, Implementation  Deutsch   * As-Is Analysis of processes * Implement simplified production process into the template entity * Migrate open items, balance sheet, P&L and CO-PA data * Do the Go-live * Do after go-live support |
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| **Rollout of the SAP template system for Sales & Service Unit BeNeLux** | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues | | 2022/04 – 2023/03 CO  Consultant, Developer Analysis, Conceptual design, Implementation  Englisch   * Roll-out template functionality to new Company Code and Controlling Area * Support finance integration of intercompany processes (between Belgium and Netherlands) * Prepare and support Business Integration Test * Do the Go-live * Do after go-live support |
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| **Rollout of the SAP template system for Sales & Service Unit Ireland** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2021/09 – ongoing CO  Consultant, Developer  Analysis, Conceptual design, Implementation  English   * Roll-out template functionality to new Company Code and Controlling Area * Support finance integration of intercompany processes (basically for UK to Ireland) * Phase Irish plant out of British company code * Prepare and support Business Integration Test * Do the Go-live * Do after go-live support | | |
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| **Implementing S/4 HANA for Sales & Service Unit Ireland (Best Practice Approach as a most viable product)** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2020/11 – 2021/07 CO  Finance & Controlling Consultant, Developer Analysis, Conceptual design, Implementation  German and English   * Analyse SAP best practices against business processes, work out and describe GAPs * Create conceptual design for Controlling processes (cost object controlling, overhead cost controlling and profitability analysis with Margin Analysis) * Define concepts for integration of logistics into finance (e.g. cost object concept for sales orders, MM/SD account determination, tax code determination, define accounting rules for goods movement postings) * Implement and enhance document processes * Prepare Business Integration Tests | | |
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| |  |  | | --- | --- | | **Rollout of the SAP template system (w/ Shared Service Center Organisation) to region Baltics und Finland (Estonia, Latvia, Lithuania and Finland)** | | | Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | 2018/11 – 2019/08 CO  Sub project lead IT for FICO, Consultant Analysis, Conceptual design, Implementation  English   * Control Finance team regarding the rollout of the SAP template systems * Implement SE organization of Estland (incl. processes between Estonia, Latvia, Lithuania and Finland) * Implement and document processes * Support Business Integration Tests * Train the end user * Do the Go-live |   **Rollout of the SAP template system (w/ Shared Service Center Organisation) to region CEE (Austria, Hungary, Czech Republic, Slovakia)** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2017/04 – 06/2018 CO, SD  Sub project lead IT for FICO, Consultant Analysis, Conceptual design, Implementation  English   * Control Finance team regarding the rollout of the SAP template systems * Implement SAP for the Eastern Europe Sales Company with simple billing functionality in SD * Create LSMW functions to upload CO master data * Integration of an external warehouse to support the region CEE with consumables (HUB) * Implement and document processes * Conceptual design and Implementation to determine the Tax Reporting Date * Support Business Integration Tests * Train the end user * Do the Go-live | | |
| **Define an SAP template for small branches with Shared Service Center** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2015/07 – 2017/03 CO  Sub project lead IT for FICO, Consultant Analysis, Conceptual design, Implementation  English   * Support conceputal setup of the Shared Service Center Finance * Implement and document FICO processes * Create user documentation and Business Blueprint of the Controlling-processes | | |
| **Release upgrade ERP 600 to ERP 607** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | | 2014/07 – 2015/02 CO  Consultant, Developer Analysis, Conceptual design, Implementation   * Working on SPDD und SPAU * ABAP adjustments and coordination of other developments * Functional Tests * Create test plans and coordinate the Business Integration Test for FI/CO * Support go-live | | |
| **Implementation of a new branch in Ireland (plant abroad) within the British Sales and Service Unit** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2010/07 – 2010/12 CO  Consultant Analysis, Conceptual design, Implementation  English   * Support the conceptual design of the delivery processes between UK and Ireland and Germany and Ireland * Create new Organisation Elements for the new Irish branch * Implementation and test of new and adjusted CO processes | | |
| **Rollout of SAP template for the British Sales and Service Unit** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2007/04 – 2009/01 CO  Consultant Analysis, Conceptual design, Implementation  English   * Presentation of the CO functionalities of the templates * Gap Analysis * Customizing CO moule * Realisation of Gaps * Training * Supporting go-live in UK | | |
| **SAP implementation for a new assembly plant in china (assembly and sale of machines)** | | | | |
| Period of time:  SAP module:  Role:  Project phase:  Project language:  Major issues: | | 2006/07 – 2007/02 FI, CO  Consultant Analysis, Conceptual design, Implementation  English   * Analysis of controlling requirements (corporate and company view) * Match the (corporate) requirements with the responsible of the Chinese financial department * Define and coordinate the activities of controlling department * Customize all CO settings (costing, overhead management cost object controlling) and integration settings of FI to the logistic implementation (MM and SD accounting assignment) * Define and coordinate programmer activities for modules FI and CO * Training * Supporting go-live in china | | |

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| **Supporting several issues of the client** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2006/05 – 2006/08  CO  Consultant  Analysis, Conceptual design, Implementation   * Merge of three SAP systems to one * Control and adapt of CO authorizations * Replace a system for material and resource planning in assembly |
| **Changing of sales orders for parts to cost objects** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2005/02 – 2005/03  CO, SD  Consultant  Analysis, Conceptual design, Implementation   * Analysis of relevant processes * Customizing of requirement classes, item category, result analysis key, accounting assignment etc. * Integrate result analysis, settlement and balance control in month end process |
| **Implement a SAP template for the German sales and service unit** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2004/06 – 2005/01  CO  Consultant/ Developer  Conceptual design and Implementation   * Conceptual design and realization for overhead controlling (cost center and internal order) * Conceptual design and realization of charging activities from AG to sales and service unit |
| **Several enhancements** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2003/11 – 2004/05  CO  Consultant/ Developer  Conceptual design and Implementation   * Program for matching total cost format (TCF) and sales cost format (SCF) * Archiving internal orders and projects * Analyse implementation of activity based costing * Program to separate provision posting (allocation, drawing and elimination) |

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| **Release upgrade SAP R/3 4.5b to SAP R/3 Enterprise (4.7)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2003/04 – 2003/10  CO  Consultant  Conceptual design and Implementation   * Implement new release for modules CO-OM, CO-PA und CO-PC (cost object controlling) * Activities: Evaluation and implementing of new functionality (if needed), test planning, function and integration testing |
| **Implementing SAP SD for Selling the machines** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2002/10 – 2003/03  CO  Consultant  Conceptual design and Implementation   * Conceptual design for product costing (make-to-order) and profitability analysis * Customizing of product costing (make-to-order) and profitability analysis * Integrate new processes into production processes * Support conception and customizing of the SD module * Implementation of enhancements (user-exit sales order, derivation in CO-PA, additional programs fort he integration into production processes) * Implementation of new processes into month end closing * Support customizing in SD module (conditions, Requirements classes and Account Determination) |
| **Fast Close 2 – Optimization of month end closing (Phase 2)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2002/07 – 2002/11  CO  Consultant  Conceptual design and Implementation   * Reduce complexity of costing * Optimize structure of internal order * Optimize reporting |

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| **Shortening/Optimization of month end closing for Controlling** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2001/07 – 2002/07  CO, ABAP/4  Consultant/ Developer  Conceptual design and Implementation   * Show possibilities of shortening month end closing for internal supply chain * Define requirements for adapting programs * Optimization of own written ABAPs * Optimization of result analysis and settlement of internal and sales orders |
| **Implementing OCM (Order Change Management) in installation processes (CO Integration)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2001/02 – 2001/09  CO  Consultant  Conceptual design and Implementation   * Integration CO for implementing OCM in the assembly (replace semi-finished production orders into other order nets) * Analyse the feasibility of valuated versus non-valuated individual customer stock * Define CO requirements and the processes for using OCM in the assembly |
| **Implementation of SAP for two plants (assembly) (CO-Integration)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/11 – 2001/08  CO  Consultant  Conceptual design and Implementation   * Conceptual design and implementation of CO * Analysis to use the valuated individual customer stock for assembly |
| **Redesign the process for distribute revenues between internal entities (within FI/CO)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/11 – 2001/03  FI, CO, ABAP/4  Consultant  Conceptual design and Implementation   * As-is analysis of the processes * Define gaps of actual processes and required changes * Concept for reconcile internal accounts of distribution and total cost format with cost of sales format * Implement defined processes in SAP (including ABAP/4 adjustments) |

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| **Analysis for implementing profit center accounting instead of business areas** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/07 – 2000/11  CO  Consultant  Conceptual design   * Check possibilities to remove revenue distribution via FI accounts and business areas with profit center accounting * As-is analysis and define requirements for using the profit center accounting |
| **Several enhancements in FI/CO** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/03 – 2000/07  FI, CO  Consultant/Developer  Conceptual design and Implementation   * Conceptual design for internal revenues accounting on product lines (Goods movements in SAP and non SAP systems, compute surcharges and discharges, showing on FI accounts and profitability analysis) * Customizing and programming in ABAP |
| **Support applications in modules CO-OPA, CO-PA, CP-PS, PS and IM (all support level)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/03 – still ongoing  CO, IM, PS  Consultant  Support (running SAP applications)   * Bug fixing during month end closing * Conceptual design, customizing and programming all needed enhancements * Control jobs during month end closing * User administration |

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| **Client: Leading Provider for tires, wheels and car service**  **Branch: Retail**  **Period of time: 2011/02 – still ongoing (about 1-2 PD per week)** | |
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| **Implement functionality to do the Forecast Planning in SAP** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2016/04 – 2016/07 CO  Consultant, Developer Analysis, Conceptual design, Implementation   * Conceptual design to copy actual data into plan, extrapolate the figures to year End and adjust forecast proposal with Manual planning function in SAP. * Implement the extrapolation of actual figures with an SAP enhancement * Creation of a New planning Layout to adjust tue extrapolated figures * Adjustment of Cost Center reports |
| **Implementation of a Profit Center view on Cost Center (billed services on Cost Center)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2015/11 – 2016/04 CO  Consultant, Developer Analysis, Conceptual design, Implementation   * Implementation of a Profit Center view via Cost Center and Internal Orders * Conceptual design and Implementation of billing of other income (billing in SAP) * Enhancement of Cost Center Reporting to show income on billed materials * Creation of a new Cost Center Report with several SAP enhancements |
| **Redesign/Rebuild of Profitability Analysis CO-PA for the sales of tires and wheels to the cooperation partners** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2011/02 – 2012/07 CO  Consultant Analysis, Conceptual design, Implementation   * Support conceptual design and implementation of SAP CO (ERP Financials) * Redesign/Rebuild integration of sales and purchase processes into controlling * Support implementation of sales and purchase processes |

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| **Client: Worldwide Manufacturer of Self-Adhesive System Solutions**  **Branch: Consumables**  **Period of time: 2009/05 – still ongoing (about 2 PD per month)** | |
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| **Support the creation of a SAP template system for the manufacturing plants** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2009/04 – 2011/12 CO  Consultant Analysis, Conceptual design, Implementation   * Support conceptual design and implementation of SAP CO (ERP Financials) * Discuss specific issues within the template creation |

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| **Client: One of the largest payment service provider in Europe**  **Branch: Service provider**  **Period of time: 2005/01 – 2007/12** | |
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| **Migrate five companies into a new company code in SAP** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2006/05 – 2006/08 CO, FI, SD, MM  Consultant Analysis, Conceptual design, Implementation   * Conceptual design for CO to migrate the five companies (own company codes, one controlling area) into a new company code (different acquisition dates, different concepts) * Implement CO migration and FI line items (for current fiscal year) * Adjust SD and MM customizing for the relevant sale organization |
| **Integrate IFRS in SAP R/3 for legal reporting and internal accounting** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2006/02 – 2006/04  FI, CO  Consultant  Analysis, Conceptual design, Implementation   * Conceptual design for internal accounting (basically self-provided software with internal activity allocation, finance leasing) * Implement required FI and CO customizing |

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| **Implement SD module for sales processes of services** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2005/11 – 2006/02  SD  Consultant  Analysis, Conceptual design, Implementation, Training   * Showing processes of SD in a workshop * Conceptual design of sale processes with SAP * Customizing of SD (incl. FI/CO integration) * Create interface in SAP for loading quantities of sold services * Training of employees |
| **Integrate six companies into an existing SAP system** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2005/07 – 2005/10  CO, SD, FI  Consultant  Analysis, Conceptual design, Implementation, Training   * Create conceptual design to migrate financial accounting, controlling and sale and distribution processes * Integrate customizing settings (CO, EC-PC, MM, SD) * Create programs for extraction * Create importing interfaces with the Legacy System Migration Workbench of SAP * Match migrated data |
| **Redesign of controlling processes in SAP** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2005/01 – 2005/02  CO  Consultant  Analysis, Conceptual design, Implementation, Training   * Redesign of controlling processes in month end closing * Redesign of settlement for internal order |

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| **Client: Specialist in industrial surface protection**  **Branch: Chemical industry**  **Period of time: 2000/01 – 2002/07** | |
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| **Several reports in CO and ABAP/4** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2002/04 – 2002/07 CO, ABAP/4  Consultant/Developer Conceptual design and Implementation   * Report for PP orders with using summarization hierarchies and user exit.   - Advanced report for sales orders and projects with ABAP   * Special sales report for warehouse materials |
| **Creation of a stock list for semi-finished goods (progress billing)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/10 FI, CO, ABAP/4  Developer Conceptual design and Realization   * P&L report on several CO objects (projects, orders, operations) |
| **Implementing SAP R/3 (modules PS, PP, MM, SD, FI, CO)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/01 – 2000/03 FI, CO, CATS, ABAP/4  Developer Conceptual design and Realization   * Interface between FI/CO und CO-PA to show sales cost format (SCF) within individual customer manufacturing (matching of TCF and SCF) * Create program for time recording on internal orders and projects (with CATS) * Create program for data migration of work in progress, cost of sales, sales and provisions) |

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| **Client: One of the largest commercial banks in Germany**  **Branch: Commercial banks**  **Period of time: 1999/05 – 1999/08** | |
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| **Implement a local direct cost planning and plan allocation in SAP R/3 CO** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1999/05 – 1999/08 CO  Consultant  Conceptual design, Implementation, Training   * Define process to do the annual operation planning in several phases * Define processes for recording plan data in SAP and do the plan cost allocation * Implement defined processes * Create several ABAP/4 reports for handling the new planning processes * Support user training |

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| **Client: Commercial state bank in Germany**  **Branch: Commercial state banks**  **Period of time: 1998/02 – 1999/07** | |
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| **Year 2000 test for SAP R/3-CO** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1999/07 CO  Consultant  Test   * Check custom made programs for year 2000 ability * Test year 2000 ability for critical business processes * Documentation and comment year 2000 tests |
| **Release upgrade SAP R/3-CO von 3.0F auf 4.0B** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1999/06  CO  Consultant  Test and Implementation   * Test of implemented processes in CO * Test of custom made enhancements (Reports) * Doing the necessary adaptations |

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| **Conceptual design for internal activity allocation (IAA) with political prices and implementation in SAP R/3-CO** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1998/10 – 1999/05  CO  Consultant  Conceptual design, Implementation   * Create a business concept with goals and effectiveness of IAA and integrate it into profit service and cost center controlling * Conceptual design to integrate the IAA into individual product costing IS-B (banking) * Develop the IAA in workshops together with the departments for activity output:  1. Demonstrate IAA to the participants 2. Develop activities 3. Discuss and define political prices for activities  * Implement IAA in CO * Create an interface for loading activity quantities |
| **Implementation SAP R/3 (modules FI, CO)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1998/02 – 1999/01  CO  Consultant, Sub project lead  Conceptual design, Implementation, Training, Project Management   * Conceptual design for the CO implementation * Implementing overhead cost controlling, including Customizing, interfaces (incoming & outgoing), individual reports and authorizations * Training of key users and end user * Create mile stone plan and track project progress, resources and budget |
| **Business concept for a multi currency accounting with SAP** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1997/10 – 1998/01  FI  Consultant  Conceptual design   * Create business concept (Analyse current processes; define target processes; Conceptual design for target processes in SAP; Analysis and conceptual design of interfaces to SAP) |

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| **Client: Mechanical engineer in Darmstadt, Germany**  **Branch: Mechanical engineering**  **Period of time: 1999/07** | |
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| **Year 2000 test for SAP R/3-CO** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1999/07 CO  Consultant  Test   * Check custom made programs for year 2000 ability * Test year 2000 ability for critical business processes * Documentation and comment year 2000 tests |

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| **Client: One of the world largest company for specific chemical products**  **Branch: Chemical industry**  **Period of time: 1999/12 – 2000/03** | |
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| **Release upgrade from 3.0i auf 4.6b** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 2000/03 ABAP/4  Developer  Conceptual design and Realization   * Adapt programs for automatic costing (see below) von 3.0i auf 4.6b |
| **Automate product costing (CO-PC)** | |
| Period of time:  SAP module:  Role:  Project phase:  Major issues: | 1999/11 – 1999/12 CO, ABAP/4  Developer  Conceptual design and Realization   * Conceptual design and realization of a decision support program for costing of process orders |

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| **Small project / several clients** | |
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| **Year 2000 test for SAP within SAP R/3 FI und CO** | |
| Branch:  Period of time:  SAP module:  Role:  Project phase:  Major issues: | Chemical industry  1999/10 FI, CO  Consultant  Test   * Do the test for SAP standard and custom made processes in FI an CO |
| **Implementation of SAP R/3 IM** | |
| Branch:  Period of time:  SAP module:  Role:  Project phase:  Major issues: | Automobile industry  1998/08 FI, CO, IM  Consultant  Training   * Three day basic trainings for modules FI, CO and IM |
| **Setup a project management for a global rollout of SAP R/3 FI und CO** | |
| Branch:  Period of time:  SAP module:  Role:  Project phase:  Major issues: | Commercial banks  1997/06 – 1997/08 FI, CO  Consultant  Project management   * Develop a milestone plan * Define and implement project standards * Track project progress |