# Curriculum vitae

June 2024

## Personal Details

**Name** Joerg Sattler

**Year of birth** 1971

**Address** Am Mühlbach 56

 65343 Eltville
Germany

**Telephone** +49 6123 974468

**Mobil** +49 175 2421622

**e-mail** mail@joerg-sattler.de

**Internet** http://www.joerg-sattler.com

**Qualification**

 **Apprenticeship** 1989 – 1992

 Jean Mueller GmbH, Elektrotechnische Fabrik (electrical equipment)

 Industrial clerk

**University** 1993 – 1997

### Major subjects business studies (with business IT)

### Degree Title master’s degree in business economics

### These Title Data Warehouse und Decision Support system in bond departments of financial institutions

## Languages

### German: native speaker

### English: good knowledge because of several international SAP project and support

### Spanish: basics

## Work Experience

 Since 1999 Business Consultant

 *Branch:* Mechanical engineering, Chemical Industry, Service Provider

  *Topics:*

* Sub project lead SAP Finance: Team lead for the rollout of an SAP template system for Sales and Service Units in Eastern Europe.
* Implementation of SAP R/3 CO, FI, SD (Conceptual design, Customizing, Training, Support and Project management)
* ABAP/4 developments (Modules FI, CO, MM, SD, PS)

 1997 – 1999 *Company:* PricewaterhouseCoopers Consulting GmbH

 *Employed as:* Consultant

 *Branch:* Financial services

  *Topics:*

* Implementation of SAP R/3 FI/CO (Conceptual design, Customizing, Training, Project management)
* Implementation of Controlling Concepts for Financial Service Companies with SAP R/3 CO

 1992 – 1992 *Company:* Jean Müller GmbH

 *Employed as:* Industrial clerk in personnel department

 *Topics:*

* Implementation of Software package (DALOG Wages & Salaries) for payroll of non union-rate employees
* Support of payroll and statistic systems
* Tasks of an industrial clerk in personnel department

## Knowledge

## Knowledge of SAP

* S/4 HANA Finance Experiences from one S/4 HANA implementation for a small entity
* CO: Certified for mySAP.com (resp. Release 4.6)
Experience from several project since 1997
* (Implementation and developing of interfaces and additional programs, user-exits and so on)
* Cost Center Accounting (OM-CCA)
* Order and Project Accounting (OM-OPA)
* Activity Based Costing (OM-ABC)
* Profitability Analysis (PA)
* Profit Center Accounting (PCA)
* Product Costing (PC)
* FI: Experience since 1997
* General Ledger (GL) (w/ SD & MM acct. determination)
* Accounts payable (AP)
* Accounts receivable (AR)
* Asset Accounting (AA)
* ABAP/4: Experience from several project since 1997
* Interfaces
* Reports
* ABAP/4-Queris
* User dialogs
* SEM: Certified for mySAP.com (SEM Release 3.0)
* SD: Experience since 2005
* Branch: Services
* Complete SD processes for Services
* IM: 1 year experience from one project and support experiences
* Master data
* Budgeting / Planning
* Settlement
* PS: 1 year experience from one project and support experiences

- Master data

- Result Analysis and Settlement

- Customizing (CO parts)

* IS-Bank: Basics
* TR – TM: Basics

## Other IT knowledge

* SQL: Experience from several project since 1997 within ABAP/4
* DALOG (HR): 3 years experience in implementation and support
* Borland Paradox: 3 years experience
* Cobol: Basics
* MS Access: 3 years experience
* Office products: experience since 1991

## Branches

* Mechanical engineering
* Financial services
* Chemical Industry
* Service provider

## Methods

* Scrum
* ZGPM (method for Project management by Coopers & Lybrand)
* Summit R/3 (International method for Implementing SAP by Coopers & Lybrand)
* Modelling of functions, data and processes

#### Summary

The major issue is to design and implement financial processes in SAP R/3 and mySAP.com. This contains not only the functions that are given with SAP but also developing custom made functions with ABAP/4. Most experience exists within the modules CO, FI and ABAP/4 and the dependent business concepts (Roles: Sub project lead, Consultant and Developer).

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| **Client: World market leader for printing machines / graphic equipment****Branch: Mechanical engineering****Period of time: 2000/11 still ongoing (not always fulltime)** |
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| **3rd-Level-Support for the Sales and Service Units (worldwide)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2009/01 – ongoingCOConsultantAnalysis, Conceptual design, Implementation* Contact for the integration of logistic modules (Sales, Service Management, Purchase) into Controlling
* Analysis, Conceptual design, Implementation of small enhancements
* Support in case of issues with the SAP template system
* Coordination of all ABAP/4 developments for the SAP system of the Sales and Service Companies worldwide
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| **Preparation of CO-PA to „Legal COS“ (Chang P&L to cost of sales format) – Phase 1** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues | 2023/11 –2024/04 COProject lead IT, Consultant, DeveloperAnalysis, Conceptual design, ImplementationDeutsch und Englisch* Implement first changes to prepare P&L reporting based on cost of sale format
* Change CO-PA implementation to IFRS reporting requirements for cost of sales reporting
* Adjust CO-PA reports
* Adjust posting processes
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| **Closing Sales & Service Unit Slowakia** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues | 2023/05 –2023/11 COConsultant, DeveloperAnalysis, Conceptual design, ImplementationEnglisch* Migrate Slovakian vendor and customer into Czech entity
* Check and enhance VAT process for Eastern Europe (incl. tax date)
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| **Merge Sales Unit Eastern Unit with Sales & Service Unit Austria (Upstream Merger)** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues | 2022/07 –2022/12 COProject lead IT, Consultant, DeveloperAnalysis, Conceptual design, ImplementationDeutsch* As-Is Analysis of processes
* Implement simplified production process into the template entity
* Migrate open items, balance sheet, P&L and CO-PA data
* Do the Go-live
* Do after go-live support
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| **Rollout of the SAP template system for Sales & Service Unit BeNeLux** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues | 2022/04 – 2023/03COConsultant, DeveloperAnalysis, Conceptual design, ImplementationEnglisch* Roll-out template functionality to new Company Code and Controlling Area
* Support finance integration of intercompany processes (between Belgium and Netherlands)
* Prepare and support Business Integration Test
* Do the Go-live
* Do after go-live support
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| **Rollout of the SAP template system for Sales & Service Unit Ireland** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2021/09 – ongoingCOConsultant, DeveloperAnalysis, Conceptual design, ImplementationEnglish* Roll-out template functionality to new Company Code and Controlling Area
* Support finance integration of intercompany processes (basically for UK to Ireland)
* Phase Irish plant out of British company code
* Prepare and support Business Integration Test
* Do the Go-live
* Do after go-live support
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| **Implementing S/4 HANA for Sales & Service Unit Ireland (Best Practice Approach as a most viable product)** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2020/11 – 2021/07COFinance & Controlling Consultant, DeveloperAnalysis, Conceptual design, ImplementationGerman and English* Analyse SAP best practices against business processes, work out and describe GAPs
* Create conceptual design for Controlling processes (cost object controlling, overhead cost controlling and profitability analysis with Margin Analysis)
* Define concepts for integration of logistics into finance (e.g. cost object concept for sales orders, MM/SD account determination, tax code determination, define accounting rules for goods movement postings)
* Implement and enhance document processes
* Prepare Business Integration Tests
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| **Rollout of the SAP template system (w/ Shared Service Center Organisation) to region Baltics und Finland (Estonia, Latvia, Lithuania and Finland)** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2018/11 – 2019/08COSub project lead IT for FICO, ConsultantAnalysis, Conceptual design, ImplementationEnglish* Control Finance team regarding the rollout of the SAP template systems
* Implement SE organization of Estland (incl. processes between Estonia, Latvia, Lithuania and Finland)
* Implement and document processes
* Support Business Integration Tests
* Train the end user
* Do the Go-live
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**Rollout of the SAP template system (w/ Shared Service Center Organisation) to region CEE (Austria, Hungary, Czech Republic, Slovakia)** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2017/04 – 06/2018CO, SDSub project lead IT for FICO, ConsultantAnalysis, Conceptual design, ImplementationEnglish* Control Finance team regarding the rollout of the SAP template systems
* Implement SAP for the Eastern Europe Sales Company with simple billing functionality in SD
* Create LSMW functions to upload CO master data
* Integration of an external warehouse to support the region CEE with consumables (HUB)
* Implement and document processes
* Conceptual design and Implementation to determine the Tax Reporting Date
* Support Business Integration Tests
* Train the end user
* Do the Go-live
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| **Define an SAP template for small branches with Shared Service Center** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2015/07 – 2017/03COSub project lead IT for FICO, ConsultantAnalysis, Conceptual design, ImplementationEnglish* Support conceputal setup of the Shared Service Center Finance
* Implement and document FICO processes
* Create user documentation and Business Blueprint of the Controlling-processes
 |
| **Release upgrade ERP 600 to ERP 607** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2014/07 – 2015/02COConsultant, DeveloperAnalysis, Conceptual design, Implementation* Working on SPDD und SPAU
* ABAP adjustments and coordination of other developments
* Functional Tests
* Create test plans and coordinate the Business Integration Test for FI/CO
* Support go-live
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| **Implementation of a new branch in Ireland (plant abroad) within the British Sales and Service Unit** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2010/07 – 2010/12COConsultantAnalysis, Conceptual design, ImplementationEnglish* Support the conceptual design of the delivery processes between UK and Ireland and Germany and Ireland
* Create new Organisation Elements for the new Irish branch
* Implementation and test of new and adjusted CO processes
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| **Rollout of SAP template for the British Sales and Service Unit** |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2007/04 – 2009/01COConsultantAnalysis, Conceptual design, ImplementationEnglish* Presentation of the CO functionalities of the templates
* Gap Analysis
* Customizing CO moule
* Realisation of Gaps
* Training
* Supporting go-live in UK
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| **SAP implementation for a new assembly plant in china (assembly and sale of machines)**  |
| Period of time:SAP module:Role:Project phase:Project language:Major issues: | 2006/07 – 2007/02FI, COConsultantAnalysis, Conceptual design, ImplementationEnglish* Analysis of controlling requirements (corporate and company view)
* Match the (corporate) requirements with the responsible of the Chinese financial department
* Define and coordinate the activities of controlling department
* Customize all CO settings (costing, overhead management cost object controlling) and integration settings of FI to the logistic implementation (MM and SD accounting assignment)
* Define and coordinate programmer activities for modules FI and CO
* Training
* Supporting go-live in china
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| **Supporting several issues of the client** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2006/05 – 2006/08COConsultantAnalysis, Conceptual design, Implementation* Merge of three SAP systems to one
* Control and adapt of CO authorizations
* Replace a system for material and resource planning in assembly
 |
| **Changing of sales orders for parts to cost objects** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2005/02 – 2005/03CO, SDConsultantAnalysis, Conceptual design, Implementation* Analysis of relevant processes
* Customizing of requirement classes, item category, result analysis key, accounting assignment etc.
* Integrate result analysis, settlement and balance control in month end process
 |
| **Implement a SAP template for the German sales and service unit** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2004/06 – 2005/01COConsultant/ DeveloperConceptual design and Implementation* Conceptual design and realization for overhead controlling (cost center and internal order)
* Conceptual design and realization of charging activities from AG to sales and service unit
 |
| **Several enhancements** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2003/11 – 2004/05COConsultant/ DeveloperConceptual design and Implementation* Program for matching total cost format (TCF) and sales cost format (SCF)
* Archiving internal orders and projects
* Analyse implementation of activity based costing
* Program to separate provision posting (allocation, drawing and elimination)
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| **Release upgrade SAP R/3 4.5b to SAP R/3 Enterprise (4.7)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2003/04 – 2003/10COConsultantConceptual design and Implementation* Implement new release for modules CO-OM, CO-PA und CO-PC (cost object controlling)
* Activities: Evaluation and implementing of new functionality (if needed), test planning, function and integration testing
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| **Implementing SAP SD for Selling the machines** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2002/10 – 2003/03COConsultantConceptual design and Implementation* Conceptual design for product costing (make-to-order) andprofitability analysis
* Customizing of product costing (make-to-order) andprofitability analysis
* Integrate new processes into production processes
* Support conception and customizing of the SD module
* Implementation of enhancements (user-exit sales order, derivation in CO-PA, additional programs fort he integration into production processes)
* Implementation of new processes into month end closing
* Support customizing in SD module (conditions, Requirements classes and Account Determination)
 |
| **Fast Close 2 – Optimization of month end closing (Phase 2)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2002/07 – 2002/11COConsultantConceptual design and Implementation* Reduce complexity of costing
* Optimize structure of internal order
* Optimize reporting
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| **Shortening/Optimization of month end closing for Controlling** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2001/07 – 2002/07CO, ABAP/4Consultant/ DeveloperConceptual design and Implementation* Show possibilities of shortening month end closing for internal supply chain
* Define requirements for adapting programs
* Optimization of own written ABAPs
* Optimization of result analysis and settlement of internal and sales orders
 |
| **Implementing OCM (Order Change Management) in installation processes (CO Integration)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2001/02 – 2001/09COConsultantConceptual design and Implementation* Integration CO for implementing OCM in the assembly (replace semi-finished production orders into other order nets)
* Analyse the feasibility of valuated versus non-valuated individual customer stock
* Define CO requirements and the processes for using OCM in the assembly
 |
| **Implementation of SAP for two plants (assembly) (CO-Integration)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/11 – 2001/08COConsultantConceptual design and Implementation* Conceptual design and implementation of CO
* Analysis to use the valuated individual customer stock for assembly
 |
| **Redesign the process for distribute revenues between internal entities (within FI/CO)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/11 – 2001/03FI, CO, ABAP/4ConsultantConceptual design and Implementation* As-is analysis of the processes
* Define gaps of actual processes and required changes
* Concept for reconcile internal accounts of distribution and total cost format with cost of sales format
* Implement defined processes in SAP (including ABAP/4 adjustments)
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| **Analysis for implementing profit center accounting instead of business areas** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/07 – 2000/11COConsultantConceptual design* Check possibilities to remove revenue distribution via FI accounts and business areas with profit center accounting
* As-is analysis and define requirements for using the profit center accounting
 |
| **Several enhancements in FI/CO** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/03 – 2000/07FI, COConsultant/DeveloperConceptual design and Implementation* Conceptual design for internal revenues accounting on product lines (Goods movements in SAP and non SAP systems, compute surcharges and discharges, showing on FI accounts and profitability analysis)
* Customizing and programming in ABAP
 |
| **Support applications in modules CO-OPA, CO-PA, CP-PS, PS and IM (all support level)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/03 – still ongoingCO, IM, PSConsultantSupport (running SAP applications)* Bug fixing during month end closing
* Conceptual design, customizing and programming all needed enhancements
* Control jobs during month end closing
* User administration
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| **Client: Leading Provider for tires, wheels and car service****Branch: Retail****Period of time: 2011/02 – still ongoing (about 1-2 PD per week)** |
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| **Implement functionality to do the Forecast Planning in SAP** |
| Period of time:SAP module:Role:Project phase:Major issues:  | 2016/04 – 2016/07COConsultant, DeveloperAnalysis, Conceptual design, Implementation* Conceptual design to copy actual data into plan, extrapolate the figures to year End and adjust forecast proposal with Manual planning function in SAP.
* Implement the extrapolation of actual figures with an SAP enhancement
* Creation of a New planning Layout to adjust tue extrapolated figures
* Adjustment of Cost Center reports
 |
| **Implementation of a Profit Center view on Cost Center (billed services on Cost Center)** |
| Period of time:SAP module:Role:Project phase:Major issues:  | 2015/11 – 2016/04COConsultant, DeveloperAnalysis, Conceptual design, Implementation* Implementation of a Profit Center view via Cost Center and Internal Orders
* Conceptual design and Implementation of billing of other income (billing in SAP)
* Enhancement of Cost Center Reporting to show income on billed materials
* Creation of a new Cost Center Report with several SAP enhancements
 |
| **Redesign/Rebuild of Profitability Analysis CO-PA for the sales of tires and wheels to the cooperation partners** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2011/02 – 2012/07COConsultantAnalysis, Conceptual design, Implementation* Support conceptual design and implementation of SAP CO (ERP Financials)
* Redesign/Rebuild integration of sales and purchase processes into controlling
* Support implementation of sales and purchase processes
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| **Client: Worldwide Manufacturer of Self-Adhesive System Solutions****Branch: Consumables****Period of time: 2009/05 – still ongoing (about 2 PD per month)** |
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| **Support the creation of a SAP template system for the manufacturing plants** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2009/04 – 2011/12COConsultantAnalysis, Conceptual design, Implementation* Support conceptual design and implementation of SAP CO (ERP Financials)
* Discuss specific issues within the template creation
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| **Client: One of the largest payment service provider in Europe****Branch: Service provider****Period of time: 2005/01 – 2007/12** |
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| **Migrate five companies into a new company code in SAP**  |
| Period of time:SAP module:Role:Project phase:Major issues: | 2006/05 – 2006/08CO, FI, SD, MMConsultantAnalysis, Conceptual design, Implementation* Conceptual design for CO to migrate the five companies (own company codes, one controlling area) into a new company code (different acquisition dates, different concepts)
* Implement CO migration and FI line items (for current fiscal year)
* Adjust SD and MM customizing for the relevant sale organization
 |
| **Integrate IFRS in SAP R/3 for legal reporting and internal accounting** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2006/02 – 2006/04FI, COConsultantAnalysis, Conceptual design, Implementation* Conceptual design for internal accounting (basically self-provided software with internal activity allocation, finance leasing)
* Implement required FI and CO customizing
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| **Implement SD module for sales processes of services** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2005/11 – 2006/02SDConsultantAnalysis, Conceptual design, Implementation, Training* Showing processes of SD in a workshop
* Conceptual design of sale processes with SAP
* Customizing of SD (incl. FI/CO integration)
* Create interface in SAP for loading quantities of sold services
* Training of employees
 |
| **Integrate six companies into an existing SAP system** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2005/07 – 2005/10CO, SD, FIConsultantAnalysis, Conceptual design, Implementation, Training* Create conceptual design to migrate financial accounting, controlling and sale and distribution processes
* Integrate customizing settings (CO, EC-PC, MM, SD)
* Create programs for extraction
* Create importing interfaces with the Legacy System Migration Workbench of SAP
* Match migrated data
 |
| **Redesign of controlling processes in SAP** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2005/01 – 2005/02COConsultantAnalysis, Conceptual design, Implementation, Training* Redesign of controlling processes in month end closing
* Redesign of settlement for internal order
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| **Client: Specialist in industrial surface protection****Branch: Chemical industry****Period of time: 2000/01 – 2002/07** |
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| **Several reports in CO and ABAP/4** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2002/04 – 2002/07CO, ABAP/4Consultant/DeveloperConceptual design and Implementation* Report for PP orders with using summarization hierarchies and user exit.

- Advanced report for sales orders and projects with ABAP* Special sales report for warehouse materials
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| **Creation of a stock list for semi-finished goods (progress billing)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/10FI, CO, ABAP/4DeveloperConceptual design and Realization* P&L report on several CO objects (projects, orders, operations)
 |
| **Implementing SAP R/3 (modules PS, PP, MM, SD, FI, CO)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/01 – 2000/03FI, CO, CATS, ABAP/4DeveloperConceptual design and Realization* Interface between FI/CO und CO-PA to show sales cost format (SCF) within individual customer manufacturing (matching of TCF and SCF)
* Create program for time recording on internal orders and projects (with CATS)
* Create program for data migration of work in progress, cost of sales, sales and provisions)
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| **Client: One of the largest commercial banks in Germany****Branch: Commercial banks****Period of time: 1999/05 – 1999/08** |
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| **Implement a local direct cost planning and plan allocation in SAP R/3 CO** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1999/05 – 1999/08COConsultantConceptual design, Implementation, Training* Define process to do the annual operation planning in several phases
* Define processes for recording plan data in SAP and do the plan cost allocation
* Implement defined processes
* Create several ABAP/4 reports for handling the new planning processes
* Support user training
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| **Client: Commercial state bank in Germany****Branch: Commercial state banks****Period of time: 1998/02 – 1999/07** |
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| **Year 2000 test for SAP R/3-CO** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1999/07COConsultantTest* Check custom made programs for year 2000 ability
* Test year 2000 ability for critical business processes
* Documentation and comment year 2000 tests
 |
| **Release upgrade SAP R/3-CO von 3.0F auf 4.0B** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1999/06COConsultantTest and Implementation* Test of implemented processes in CO
* Test of custom made enhancements (Reports)
* Doing the necessary adaptations
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| **Conceptual design for internal activity allocation (IAA) with political prices and implementation in SAP R/3-CO** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1998/10 – 1999/05COConsultantConceptual design, Implementation* Create a business concept with goals and effectiveness of IAA and integrate it into profit service and cost center controlling
* Conceptual design to integrate the IAA into individual product costing IS-B (banking)
* Develop the IAA in workshops together with the departments for activity output:
1. Demonstrate IAA to the participants
2. Develop activities
3. Discuss and define political prices for activities
* Implement IAA in CO
* Create an interface for loading activity quantities
 |
| **Implementation SAP R/3 (modules FI, CO)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1998/02 – 1999/01COConsultant, Sub project leadConceptual design, Implementation, Training, Project Management* Conceptual design for the CO implementation
* Implementing overhead cost controlling, including Customizing, interfaces (incoming & outgoing), individual reports and authorizations
* Training of key users and end user
* Create mile stone plan and track project progress, resources and budget
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| **Business concept for a multi currency accounting with SAP** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1997/10 – 1998/01FIConsultantConceptual design* Create business concept (Analyse current processes; define target processes; Conceptual design for target processes in SAP; Analysis and conceptual design of interfaces to SAP)
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| **Client: Mechanical engineer in Darmstadt, Germany****Branch: Mechanical engineering****Period of time: 1999/07** |
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| **Year 2000 test for SAP R/3-CO** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1999/07COConsultantTest* Check custom made programs for year 2000 ability
* Test year 2000 ability for critical business processes
* Documentation and comment year 2000 tests
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| **Client: One of the world largest company for specific chemical products****Branch: Chemical industry****Period of time: 1999/12 – 2000/03** |
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| **Release upgrade from 3.0i auf 4.6b** |
| Period of time:SAP module:Role:Project phase:Major issues: | 2000/03ABAP/4DeveloperConceptual design and Realization* Adapt programs for automatic costing (see below) von 3.0i auf 4.6b
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| **Automate product costing (CO-PC)** |
| Period of time:SAP module:Role:Project phase:Major issues: | 1999/11 – 1999/12CO, ABAP/4DeveloperConceptual design and Realization* Conceptual design and realization of a decision support program for costing of process orders
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| **Small project / several clients** |
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| **Year 2000 test for SAP within SAP R/3 FI und CO** |
| Branch:Period of time:SAP module:Role:Project phase:Major issues: | Chemical industry1999/10FI, COConsultantTest* Do the test for SAP standard and custom made processes in FI an CO
 |
| **Implementation of SAP R/3 IM** |
| Branch:Period of time:SAP module:Role:Project phase:Major issues: | Automobile industry1998/08FI, CO, IMConsultantTraining* Three day basic trainings for modules FI, CO and IM
 |
| **Setup a project management for a global rollout of SAP R/3 FI und CO** |
| Branch:Period of time:SAP module:Role:Project phase:Major issues: | Commercial banks1997/06 – 1997/08FI, COConsultantProject management* Develop a milestone plan
* Define and implement project standards
* Track project progress
 |